





Quality, Equity, Dignity A Network for Improving Quality of Care for Maternal, Newborn and Child Health

## Country context

POPULATION & MORTALITY RATES	2017	2018	2020	2022
Population (in million) <sup>1</sup>	193.5	_	208.3	213.4
Maternal Mortality Ratio per 100,000 live births <sup>2</sup>	917	512	1047	-
Neonatal Mortality Rate per 1,000 live births <sup>3</sup>	37	39	35	35
Stillbirth Rate per 1,000 births <sup>3</sup>	23	_	23	22
NATIONAL COVERAGE OF KEY INTERVENTIONS	5 (2019)			%
Antenatal care (4 or more visits) <sup>4</sup>		57		

# Milestone progress (2017-2022)

STRATEGIC OBJECTIVES	MILESTONE DELIVERABLES	2017	2020	2022
	Supportive governance policy and structures developed or established			
LEADERSHIP	Quality of care for maternal and newborn health roadmap developed and being implemented	0		
	On-site coaching visits occuring in learning districts	0		
	Quality improvement coaches trained	0		
	QoC coaching manuals developed	$\bigcirc$		
ACTION	Learning districts and facilities selected and agreed upon			
	QoC implementation package developed	$\bigcirc$		
	Adaptation of MNH QoC Standards			
	Orientation of learning districts and facilities			
	Mechanism for community participation integrated into QoC planning in learning districts			
	A research institution to facilitate documentation of lessons learned identified and is active			
LEARNING AND	District learning network established and functional (reports of visits)	0		
ACCOUNTABILITY	Common indicator data collected, used in district learning meetings, and reported upwards			
	Baseline data for MNH QoC common indicators collected			
	Common set of MNH QoC indicators agreed upon for reporting from the learning districts			
Key: On track (achieved)		No nformatic	on	

# **Ensuring MNH QoC core indicators** are available in routine HMIS



Skilled birth attendance during delivery <sup>5</sup>	43
nstitutional deliveries <sup>6</sup>	39
Post natal visit for baby (within 2 days of birth, medically trained provider) <sup>6</sup>	38
Postnatal care for mother (within 2 days of birth, medically trained provider) <sup>6</sup>	42
Caesarean section rate <sup>7</sup>	3
Family planning <sup>8</sup>	34
nitial breastfeeding (1 hour of birth) <sup>9</sup>	42
Exclusive breastfeeding rate (of infants under age of 6 months) <sup>10</sup>	29
United Nations, Department of Economic and Social Affairs, Population Division (2022). World Population Prospects 2022, https://population.un.org/wpp/Download/Standard/MostUsed/ World Health Organization. (2019). Trends in maternal mortality 2000 to 2017: estimates by WHO, UNICEF, UNFPA, World I United Nations Population Division: executive summary. World Health Organization. https://apps.who.int/iris/handle/1060 Nigeria Demographic and Health Survey 2018. World Health Organization (2023). Trends in maternal mortality 2000 to 2020: estimates by WHO, UNICEF, UNFPA, World B UNDESA/Population Division. https://apps.who.int/iris/handle/10665/366225	Bank Group and the 65/327596
United Nations Inter-agency Group for Child Mortality Estimation (2023). https://childmortality.org/ Nigeria Demographic and Health Survey 2018.	
WHO/SHR Global Database, Percentage of women aged 15–49 years attended at least four times during pregnancy by any pro	ovider, September 2022.
Nigeria Demographic and Health Survey 2018. United Nations Children's Fund, Division of Data, Analysis, Planning and Monitoring (2022). Global UNICEF Global Databas Newborn Health Coverage Database, New York, May 2022.	ses: Maternal and
Nigeria Demographic and Health Survey 2018.	
United Nations, Department of Economic and Social Affairs, Population Division (2020). Estimates and Projections of Fami 2020. New York: United Nations.	ily Planning Indicators
United Nations Children's Fund, Division of Data, Analysis, Planning and Monitoring (2022). Global UNICEF Global Databas Child Feeding: Ever breastfed, Early initiation of breastfeeding, Exclusively breastfed for the first two days after birth, New . United Nations Children's Fund, Division of Data, Analysis, Planning and Monitoring (2022). Global UNICEF Global Databas	w York, October 2022.

# Creating an enabling environment for sustainability and scaling up of MNH QoC

## Institutionalizing Maternal and Perinatal Death Surveillance and Response (MPDSR) to improve the quality of maternal and newborn health care

Systematic analyses of mortality trends and the factors that contribute to individual deaths can help uncover QoC and health systems deficits and inspire local solutions. The MPDSR continuous action cycle relies on teams to collect information on when, where, and why women and babies die, and outline the necessary actions to prevent similar deaths.

Assessing the engagement of the private sector in the delivery of quality maternal and newborn health services in Nigeria

Achieving national MNCH targets, SDG targets by 2030 and UHC requires joint efforts from both public and private healthcare providers. To better understand the drivers and current engagement of the private sector in the delivery of quality maternal and newborn health services, the Federal Ministry of Health (FMOH) Nigeria engaged in an exploratory study commissioned by WHO in 2021.

# Map of the districts and learning facilities



In Nigeria, MPDSR has been institutionalized integrated with quality MNCH

Child Feeding: Exclusive breastfeeding, New York, October 2022.

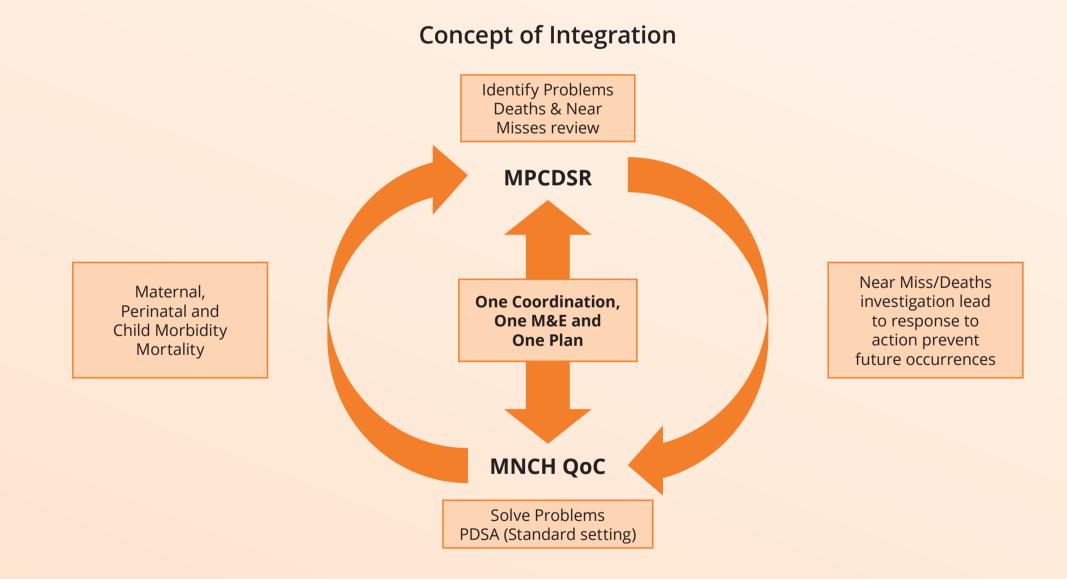
• In 2021, Nigeria passed the National Maternal and Perinatal Death Review and Response Bill - in the National Assembly in November 2021 as an act to provide the surveillance, review and prevention of maternal and perinatal deaths and related matters.

• The MPDSR is integrated with quality of care on the request of the Director of Family Health for maternal, newborn and child health as one goal to identify the causes and solutions to ending mortality, and scale up implementation for quality MNCH.

• The National RMNCAEH-H Strategy outlines one plan for integrated implementing rather than parallel programmes on MPDSR and quality improvement which would be a duplication of time and resources for the same health workers, managers and partners.

• Coordination structures are defined. MPDSR QoC National Steering Committee is chaired by the Honorable Minister of Health and oversees a secretariat with the role to implement in all states' tertiary hospitals and federal medical centres. At the State level, a state MPCDSR QOC Committee reports to the State MOH and leads implementation in all primary and secondary facilities.

In 2022, the National Maternal, Perinatal, Child Death Surveillance and Response (MPCDSR) Steering Committee was inaugurated by the Honourable Minister of Health, Dr. Osagie Ehanire.



Aligning and integrating MPDSR and QoC structures and activities at the subnational level – the examples of Ebonyi, Kogi, Sokoto and Kebbi States • In Ebonyi and Kogi states, members of the MPDSR committees in the two states worked in collaboration with state, LGA (district) and health facility managers to prioritize state-wide MNH areas for improvement and to understand root causes of quality of care problems at tertiary, secondary and PHC levels. A subnational monthly reporting template was harmonized to capture MPDSR and QI activities and results. District and state MPDSR committee members participated in all QI learning meetings across facilities and helped to support QI, clinical and MPDSR capacity building activities.

Firstly, a technical working group was established under the leadership of the FMOH. Secondly, key stakeholders were interviewed, and a desk review of available literature was conducted to assess the current engagement of the private sector in quality MNCH service delivery. The findings of the situational analysis indicate that the private sector delivers more than 60% of healthcare services in Nigeria. Although highly fragmented and poorly regulated by the Government, quality of services is perceived to be good by patients due to easy access, low waiting time and respect by healthcare providers.

Based on these findings, a multi-stakeholder policy dialogue workshop was held in 2021 to review mechanisms, challenges and identify models for the effective engagement of the private sector in the delivery of quality MNCH services. Consensus was built on ways forward and the following recommendations were developed to be taken forward by the government of Nigeria:

• Strengthening government's capacity to oversee and regulate the private sector.

• Adequately engaging the private sector in health policy development.

• Aligning structures.

- Providing adequate health insurance tariffs (Capitation) for the private sector.
- Disseminating health policies, quality standards, strategies and plans to private providers.

• Sharing data collection tools with the private sector.

## **Building capacities for the effective use of QoC data** collection templates

- The need to strengthen the capabilities of M&E officers and engage in using a standardized quarterly reporting template was highlighted during the MEAL sub-committee meeting in February 2022. States raised concerns on the lack of a standardized template for data collection and the need for guidance to effectively utilize the tool.
- In response, a capacity building session of M&E Officers from 12 State representing the initial RMNCAEH+N QoC States and 26 State participants was

# Taking forward the unfinished and emerging agenda for quality MNCH

## There are multiple significant challenges to the implementation of quality MNH

- MNCH QoC activities are mostly partner driven, with little or no funding by the government (lack of budget allocation for MNCH QoC), posing a threat to the sustainability of gains made.
- There is a critical shortage of human resources for health at all levels, with most facilities reporting a shortage of skilled personnel (both in terms of the number and mix); high rate of attrition, and over-dependency on volunteers, as well as need for capacity building of the available staff on key MNCH training modules and interventions.
- There is also a limited capacity of health workers in conducting data quality checks, analysis, and use of data for decision-making at the facility level.

• In Sokoto state, MPDSR structures have been incorporated into a state-wide operational plan to improve quality of maternal, newborn and child health care, including participation of the state MPDSR committee chair as part of the state QI Technical Working Group.

• In Kebbi state, discussions are underway about whether or not to combine an established state MPDSR committee with a newly forming state QI MNCH committee. In addition, in primary health care centres (PHCs) death audits were incorporated as part of the responsibility of PHC QI teams.

held. The virtual learning provided an important opportunity for FMOH and State representatives to reflect and identify potential solutions for improving measurement of provision of care and experience of care indicators in the RMNCAEH+N QoC data tool that are not captured in the National HMIS tools or the DHIS2 instance. Potential approaches for measuring priority QoC indicators not included in HMIS identified are the use of coaches/mentors, community health volunteers, Ward Development Committee, Quality Improvement team, Follow-up calls and Use of notebooks.

• The Federal Ministry of Health and the RMNCAEH+N QoC Secretariat will continue to support the National QoC TWG and MEAL sub-committee and state counterparts to test and share approaches for regularly measuring, reporting and using recommended QoC measures to strengthen QoC program management, including for measures that cannot be tracked via HMIS and require supplemental data collection strategies (e.g. experience of care; WASH indicators).

Suction

mask

Key: 0-49% 50-59% 60-79% 80-100%

machine Complete

NHMIS

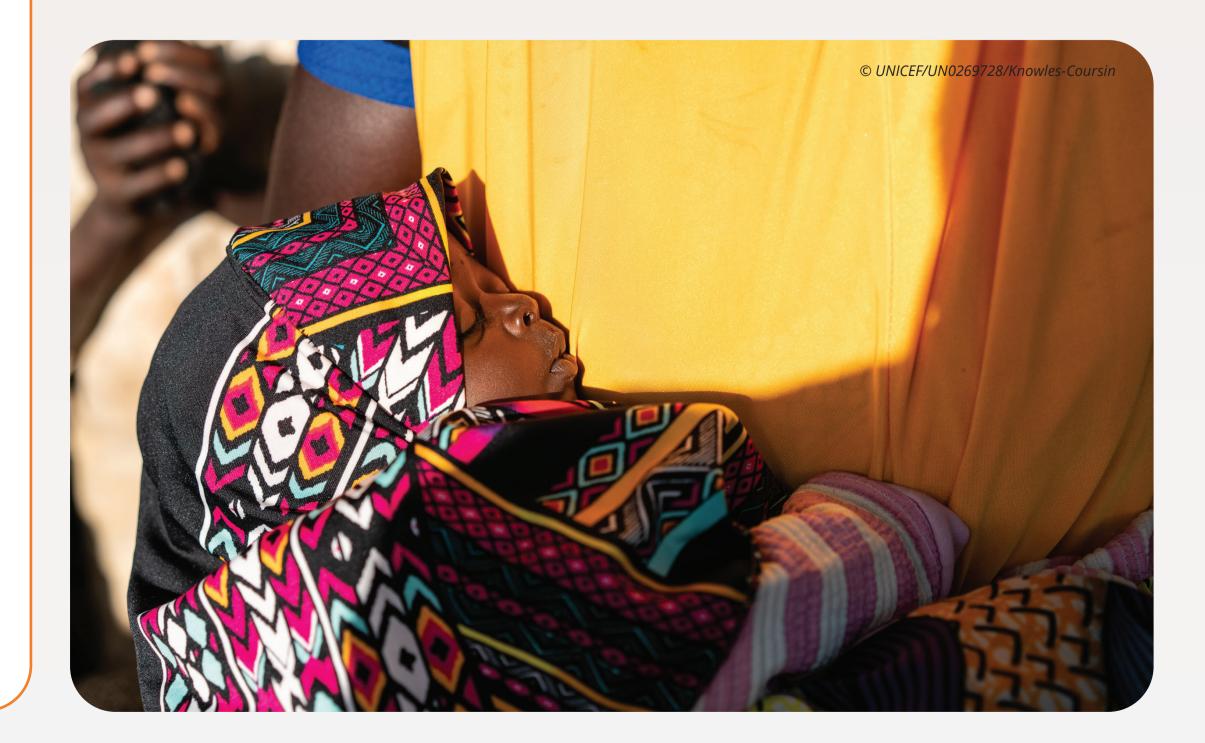
using

national

• Inadequate basic equipment (thermometer, weighing scale, glucometers, etc.) as well as insufficient supply of MNCH commodities and supplies at some facilities negatively impacts the ability of healthcare workers to provide quality service.

## Priorities for the next phase of work are:

- Mainstream MNCH QoC activities into the state's annual operational plans.
- Strengthen existing QOC coordination structures at Federal and State level.
- Integrate and strengthen the accountability mechanisms.
- Involving stakeholders and communities to improve MNH QoC in Nigeria.



## **Performance of MNH QoC indicators at subnational level**

Core MNH QoC indicators are periodically analyzed and reviewed by MEAL sub-committee to assess state level performance. The figures below represent prevailing patterns at sub-national levels. Improvements have been observed across key indicators, despite differences in timing across states.

### Northern Region: QoC Scorecard for 2022

Qtr	Total number of learning sites a (facilities) in the state	% Functional	% Coaching/ mentoring sessions	% Uninterrupted water supply	% Single area or room that allows for privacy	% Suction machine bag and mask	% Complete NHMIS tools	% DQA using the national tool	% ISS using the nationa tool
Q1	9	67%	0%	100%	44%	100%	100%	0%	0%
Q2	169	100%	100%	72%	28%	50%	100%	99%	99%
Q3	169	100%	100%	72%	28%	50%	100%	0%	99%
	Q1 Q2	Qtra (facilities) in the stateQ19Q2169	a (facilities) in the state% FunctionalQ1967%Q2169100%	Qtra (facilities) in the state% Functionalmentoring sessionsQ1967%0%Q2169100%100%	Qtra (facilities) in the state% Functionalmentoring sessionsUninterrupted water supplyQ1967%0%100%Q2169100%100%72%	A (facilities) in the state% Functionalmentoring sessionsUninterrupted water supplyallows for privacyQ1967%0%100%44%Q2169100%100%72%28%	Qtra (facilities) in the state% Functionalmentoring sessionsUninterrupted water supplyallows for privacybag and maskQ1967%0%100%44%100%Q2169100%100%72%28%50%	Qtra (facilities) in the state% Functionalmentoring sessionsUninterrupted water supplyallows for privacybag and maskNHMIS toolsQ1967%0%100%44%100%100%Q2169100%100%72%28%50%100%	A (facilities) in the state% Functionalmentoring sessionsUninterrupted water supplyallows for privacybag and maskNHMIS 

#### Total % Single number of area or Coaching/%room thatmachinementoringUninterruptedallows forbag and learning sites a (facilities) in the state Functional sessions water supply privacy

Southern Region: QoC Scorecard for 2022

### 60% 100% 100% 60% 03 Ebonvi Number of Partners Supporting QoC in Ebonyi State: 6